



**Judith Heeter**

Founder and President, Pathfinder Consulting, LLC

**Director/Board Member**

Enterprise Financial Services Corp. (Executive Committee, Nom/Gov Chair),  
Missouri Employers Mutual Insurance Company (past Chair; Audit Chair)  
Operation Breakthrough, Inc., (past Chair);  
Turn the Page KC, Inc., Missouri Institute for Justice  
National Association of Corporate Directors, Heartland Chapter (past Chair);

---

Judy is a proven chief executive and adviser with a track record of professional and civic change-making leadership and success. Known for expertise in corporate governance, bold strategic vision, motivational skills and exceptional results. She has thirty years of experience as a practicing attorney with expertise in business transactions, licensing, franchising, and collective bargaining negotiations.

Judy is Founder and President of Pathfinder Consulting, LLC. She previously served as chief executive and chief legal officer of the Major League Baseball Players Association, senior partner at Polsinelli Shughart, P.C. and senior in-house attorney for Hallmark Cards Incorporated. She is a trusted adviser to high-profile individuals and companies and a frequent speaker, guest lecturer and expert witness.

J.D., magna cum laude, (graduated first in class), University of Missouri-Kansas City,  
B.A., University of Missouri-Columbia (Phi Beta Kappa), Lifetime Certificate in Secondary School Teaching.

**National Association of Corporate Directors**

[heartland@nacdonline.org](mailto:heartland@nacdonline.org)

*Reprint Permission Granted*