



## **Alfred Moran**

Chairman, The Moran Group, LLC

Director – Center Coast MLP and Infrastructure Fund, Inc.,

NACD Texas TriCities Chapter

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Alfred Moran is an expert in transforming underperforming companies and organizations into positions of prosperity and optimum value. He specializes in strategic, operational and financial best practices primarily for Manufacturing and Service Sector businesses. As CEO, COO or Consultant to Senior Managements, he has been responsible for over 70 company transformations and is known for his creative leadership in strategic redirection and market repositioning/rebranding. His Mission is to Top-Grade the companies he leads and/or the managements with whom he consults. With his objective of optimizing best practices and shareholder value, Alfred has held seven CEO positions, three COO positions, three NYSE traded company directorships, five public company directorships and five private company directorships (all company names available upon request).

He is currently Chairman of The Moran Group, LLC in Houston, Texas ([www.morangroup.us](http://www.morangroup.us)). Recent company Top-Grading engagements have been Hydraulic Fracturing (Texas), Dental Aligner 3-D Manufacturing (Texas), Real Estate Private Equity (California) and Fiber-Optic Backbone Networks (New York and Florida).

Alfred currently is a member of the Board of Directors and Chairman of the Audit Committee of Center Coast MLP & Infrastructure Fund, Inc. (NYSE:CEN), a closed end mutual fund. He is a Director and Program Committee Chairman of the National Association of Corporate Directors (NACD) Texas TriCities Chapter. He is a former member of the Board of Directors and Chairman of the Audit Committee of Cornell Companies, Inc. (NYSE:CRN), an owner and manager of 82 private prisons throughout the United States. He is a former board member and Compensation Committee member of Plains Resources, Inc. (NYSE: PLX/PAA). He has served on the boards of both listed public companies and numerous private companies.

Between 2007 and 2013 Alfred served as Chief Administrative Officer ("CAO") and Director of Administration & Regulatory Affairs ("ARA") of the City of Houston in both the Bill White and Annise Parker Administrations. During his tenure, Alfred led and transformed the following Divisions: General City Administration, Purchasing, Payroll, Department Human Resources, Insurance, Citywide Administrative Policy and Major Initiatives. As Chief Regulatory Officer of the City, he was also responsible for the City's Regulatory Affairs Division, which regulates all vehicles-for-hire (taxis, limousines, shuttles, pedicabs, etc.), Commercial Permitting (alcohol, noise, sexually oriented businesses, etc.), and Public Utilities Regulation such as electricity, gas, telephone, cable, etc. He was also responsible for the successful transformations of BARC (Animal Control), Parking Management and the 311 Help & Information. Both Mayors White and Parker have publicly praised Alfred's creativity and performance highly.

**National Association of Corporate Directors Texas TriCities Chapter**  
**[texasnacd.org](http://texasnacd.org)**

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Originally from New Orleans, and prior to moving to Houston from Los Angeles, California, he was a Senior Managing Director and Partner of Kibel Green, Inc., the leading Value Creation/Turnaround consulting firm in the Western United States. Alfred is a seasoned Chief Executive Officer and Professional Consultant with over 35 years experience in building and enhancing shareholder value for companies ranging in annual sales of \$3.0 Million to \$5.0 Billion. He has extensive leadership experience in many industry sectors, primarily in manufacturing, design and engineering, services, energy, life sciences, high technology, real estate, software, telecommunications, fast food, entertainment, wholesale food and financial services, all of which have allowed him to cross pollinate the strategies of one sector with the strategies of another.

Alfred was Executive Vice President of Cooperheat MQS, Inc., headquartered in Houston with 33 offices throughout the United States and Canada (sold to Team, Inc. (NYSE:TISI)). He was CEO of Microelectronic Packaging, Inc. (NASDAQ:MPIX), which was sole source to Intel and Schlumberger. As Chairman, President and CEO, he founded SeraCare, Inc. (AMEX:SRK), a public national hyper immune blood plasma company, which was sold to Grifols, S.A.

As President and COO, he stabilized and grew WET Design, Inc., a high tech, entertainment Water Feature company, which creates, designs, engineers and constructs water features for prestigious destinations worldwide such as; Disney Parks, the Sochi and Salt Lake City Winter Olympic Flames, Rockefeller Center, Tokyo Dome, Texas Medical Center, and the Houston Galleria, among many, many others worldwide. The largest of these features was the famous \$66.0 Million Water Feature at the Bellagio Hotel in Las Vegas ([www.wetdesign.com](http://www.wetdesign.com)).

For nine years, he was the CEO of a multi-plant printing company, where he became well-acquainted with complex value-added manufacturing. Between his undergraduate and graduate educations, he worked for two years on a plant floor for Rand McNally in Mexico City.

He has consulted with such national companies as Panda Express, Cook Inlet Energy Supply, Medieval Times, Inc., Consolidated Freightways, Cooperheat MQS, Inc., and Strome Investment Management, as well as the People's Liberation Army in China. He has worked extensively in Asia, Europe and Latin America. He was a partner of Coenen and Company, Inc., a NYSE Member Investment Banking and Institutional Brokerage firm in New York City.

He has an MBA from the Harvard Business School and a BA in Philosophy from the University of North Carolina at Chapel Hill. He attended the Stanford University Directors' College. He is a Member of World Presidents' Organization in Houston, Texas and is a WPO, YPO and EO Resource Speaker on "Taking Your Strategic Planning to the Critical Actions Phase", "The 50 Questions They Will Ask When Buying Your Company" and "Private Sector Initiatives in the Public Sector".

Alfred is married to Sarah Oden; they live in Houston.